

1256061

Registered provider: Homes 2 Inspire Limited

Full inspection

Inspected under the social care common inspection framework

Information about this children's home

The home is run by a private company that is owned and operated by a national charity. The home provides care for up to five children who experience social and emotional difficulties.

The home is led by an experienced manager who is registered with Ofsted.

Inspection dates: 13 and 14 June 2023

Overall experiences and progress of children and young people, taking into account	good
How well children and young people are helped and protected	good
The effectiveness of leaders and managers	good

The children's home provides effective services that meet the requirements for good.

Date of last inspection: 11 January 2023

Overall judgement at last inspection: requires improvement to be good

Enforcement action since last inspection: none



Recent inspection history

Inspection date	Inspection type	Inspection judgement
11/01/2023	Full	Requires improvement to be good
15/06/2021	Full	Good
18/11/2019	Full	Outstanding
17/12/2018	Full	Outstanding



Inspection judgements

Overall experiences and progress of children and young people: good

The staff and manager ensure that children receive the right support services when required. As a result, children are helped to make sense of their past experiences and the impact on their behaviour. This helps them to feel secure and have an increased understanding and awareness of themselves.

Children are provided with a warm and nurturing environment. When children decide they do not wish to spend time in the communal areas, staff ensure that they communicate with the children to ensure they are safe and well. Staff know where the children are and that they are safe. Staff are visible and, as a result, children are never isolated.

Children are supported to personalise their bedrooms. The manager has supported one child to decorate their bedroom. This has continued to support their emotional well-being, as well as the development of practical skills.

The staff encourage children to engage in education. When children are not receiving formal education, staff support them to engage in education-focused activities. This encourages children to engage in education and helps them make progress.

Staff encourage children to undertake activities that interest them. Some children have friendship groups outside the home and spend time with these friends. This supports children to develop a wide range of positive friendships and promotes their social development.

When new children move to the home, these moves are planned to ensure minimal disruption for children already living at the home. Likewise, those who are leaving are well supported with plans that are progressed at the right pace for the child. The manager and staff understand the importance of careful planning to making transitions successful. One child who had recently left the home said, 'All the staff are supportive.'

How well children and young people are helped and protected: good

Staff and managers place the welfare and safety of children first. They have good awareness and understanding of the children's individual vulnerabilities, risks and needs. If children make threats to harm themselves, information is collated, the risk is reviewed and staff are briefed on how to keep these children safe. Children are confident when speaking to staff about their feelings and emotions. This means that children can speak to staff about risk issues. This ensures a culture of openness and transparency in the home.



The manager ensures that any complaints or grumbles from children are followed up and managed effectively. The manager and staff have used the complaints process as a vehicle for encouraging children to communicate with staff and external professionals.

The manager has formed good links with relevant external safeguarding agencies. Concerns are shared appropriately with these agencies. When children are missing from care, the managers ensure that there is a coordinated response to locate and bring them home safely. Also, safeguarding is discussed in team meetings. This provides opportunities for staff to have a shared understanding of their roles and responsibilities. However, this is not yet fully embedded into the practice of the team. On one occasion, staff did not follow procedures and failed to escalate a potential risk to the relevant professionals.

Staff know when children enter and leave their bedroom using surveillance equipment. The manager has not yet obtained consent from the placing authority or the children to use surveillance mechanisms.

Leaders have not ensured that a member of staff was recruited in accordance with safer recruitment protocols. For example, there was a poor evaluation of references during pre-recruitment vetting. This does not provide leaders with the breadth of information they may require to be certain of the prospective employees' work history.

The effectiveness of leaders and managers: good

The manager is very well supported by the deputy manager. They are both committed to providing children with the best care and strive to ensure that children have good outcomes. The manager is organised and knowledgeable about the complex needs of the children.

Staff feel well supported and are positive about their roles. Managers ensure that team meetings take place regularly and are productive through focusing on the things that matter most to children. The current needs of children are discussed in some depth, and staff feel able to contribute to the meetings. Consequently, this helps keep morale high.

Managers ensure that staff have access to a wide variety of training and development opportunities. This begins at the staff induction and progresses throughout their career. This means that staff have regular updates to their knowledge and skills. Staff development is enhanced by upskilling staff in understanding the specific needs of children.

The manager has ensured that temporary staff are not used. The existing staff team cover periods of absence. This prevents unfamiliar adults from caring for the children.



The quality of recording following incidents is not always sufficiently detailed. Records fail to provide clear and accurate details of events. This prevents strong management oversight. As a result, managers cannot assure themselves that incidents have been managed in accordance with the organisation's policies and procedures.

The manager has ensured that the home has an up-to-date fire risk assessment. However, its recommendations have not been followed. For example, some fire doors are damaged and require replacing. However, decisions have been made to repair the identified doors instead of replacing them. Any repairs will need to ensure compliance with the fire door regulations and ensure the correct level of protection.



What does the children's home need to do to improve? Statutory requirements

This section sets out the actions that the registered person(s) must take to meet the Care Standards Act 2000, Children's Homes (England) Regulations 2015 and the 'Guide to the Children's Homes Regulations, including the quality standards'. The registered person(s) must comply within the given timescales.

Requirement	Due date
The protection of children standard is that children are protected from harm and enabled to keep themselves safe.	1 September 2023
In particular, the standard in paragraph (1) requires the registered person to ensure—	
that the premises used for the purposes of the home are designed, furnished and maintained so as to protect each child from avoidable hazards to the child's health. (Regulation 12 (1) (2)(d))	
This particularly refers to ensuring that all fire doors are maintained and repaired or replaced in appropriate timeframes.	
The leadership and management standard is that the registered person enables, inspires and leads a culture in relation to the children's home that—	1 September 2023
helps children aspire to fulfil their potential; and	
promotes their welfare.	
In particular, the standard in paragraph (1) requires the registered person to—	
ensure that the home's workforce provides continuity of care to each child;	
use monitoring and review systems to make continuous improvements in the quality of care provided in the home. (Regulation 13 (1)(a)(b) (2)(e)(h))	
This specifically relates to managers embedding monitoring systems in the home to improve the quality of care provided.	
The registered person may only use devices for the monitoring or surveillance of children if—	4 August 2023



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the monitoring or surveillance is for the purpose of safeguarding and promoting the welfare of the child concerned, or other children;	
the child's placing authority consents in writing to the monitoring or surveillance;	
so far as reasonably practicable in the light of the child's age and understanding, the child is informed in advance of the intention to do the monitoring or surveillance; and	
the monitoring or surveillance is no more intrusive than necessary, having regard to the child's need for privacy. (Regulation 24 (1)(a)(b)(c)(d))	
This particularly refers to ensuring that devices are not used on children's bedrooms doors without the permission of the placing authority and children being informed of the intention.	
The registered person must recruit staff using recruitment procedures that are designed to ensure children's safety.	1 September 2023
The registered person may only—	
employ an individual to work at the children's home; or	
employ an individual to work at the children's home; or if an individual is employed by a person other than the registered person to work at the home in a position in which the individual may have regular contact with children, allow that individual to work at the home, if the individual satisfies the requirements in paragraph (3).	
if an individual is employed by a person other than the registered person to work at the home in a position in which the individual may have regular contact with children, allow that individual to work at the home, if the individual satisfies	



Information about this inspection

Inspectors have looked closely at the experiences and progress of children and young people, using the social care common inspection framework. This inspection was carried out under the Care Standards Act 2000 to assess the effectiveness of the service, how it meets the core functions of the service as set out in legislation, and to consider how well it complies with the Children's Homes (England) Regulations 2015 and the 'Guide to the Children's Homes Regulations, including the quality standards'.



Children's home details

Unique reference number: 1256061

Provision sub-type: Children's home

Registered provider: Homes 2 Inspire Limited

Registered provider address: Lumonics House, Valiant Office Suites, Valley Drive, Swift Valley Industrial Estate, Rugby CV21 1TQ

Responsible individual: Daniel Thompson

Registered manager: Jade Sargent

Inspector

Corline Parker, Social Care Inspector



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