

1258134

Registered provider: Homes 2 Inspire

Full inspection

Inspected under the social care common inspection framework

Information about this children's home

This home is run by a private company that is owned and operated by a national charity. It provides care for up to five children with social and emotional difficulties.

There is an acting manager in place. The acting manager has not yet applied to become registered.

Due to COVID-19, at the request of the Secretary of State, we suspended all routine inspections of social care providers carried out under the social care common inspection framework (SCCIF) on 17 March 2020. We returned to routine SCCIF inspections on 12 April 2021.

Inspection dates: 13 and 14 February 2023

Overall experiences and progress of good children and young people, taking into account

How well children and young people are good helped and protected

The effectiveness of leaders and good

managers

The children's home provides effective services that meet the requirements for good.

Date of last inspection: 8 November 2022

Overall judgement at last inspection: inadequate

Enforcement action since last inspection:

At the full inspection on 8 and 9 November 2022, Ofsted identified serious and widespread failures that meant children were not protected and their welfare was not promoted or safeguarded. The care and experiences of children and young people were poor, and they were not making progress. As a result, Ofsted issued



compliance notices in relation to the protection of children and the leadership and management of the home.

A monitoring visit was carried out on 13 December 2022 which identified improved safeguarding practices and strengthened leadership of the home. Consequently, the compliance notices were found to be met.



Recent inspection history

Inspection date	Inspection type	Inspection judgement
08/11/2022	Full	Inadequate
14/07/2021	Full	Good
08/07/2019	Full	Good
23/01/2019	Interim	Improved effectiveness



Inspection judgements

Overall experiences and progress of children and young people: good

There have been significant and positive developments since the last inspection and monitoring visit. The physical environment has improved, which has included a new bathroom being fitted. Cleanliness has also improved throughout the home. However, children need more help from staff to keep their bedrooms clean and tidy. Also, there is some damaged furniture which needs replacing in a child's bedroom.

Staff support children to see their families. The manager and staff ensure regular communication between them and children's families in order to update them regularly about their child's progress.

Children are provided with continued support from staff, even when they leave the home in an unplanned way. A 'staying close' package is provided, and staff ensure that children experience a positive goodbye from staff, including a farewell gift and a meal out. This helps children feel cared for.

Staff ensure that children are supported to share their wishes and feelings. Staff and children discuss a wide range of topics, and these are always relevant to the children's interests and views. This helps children feel listened to and valued. Children's meetings are not always effective. One child said, 'They are boring.' Staff are keen to make children's meetings more effective and more interesting for children, but changes are not yet embedded.

Children are not currently attending their education and there are some barriers to their learning. Staff are not always creative enough in finding alternative solutions when children do not want to attend school. This does not fully support children with their educational progress.

Children are not involved in a wide range of activities. Staff are not creative in supporting children to explore their interests. This limits social experiences for children.

How well children and young people are helped and protected: good

Staff rarely resort to physical intervention to manage behaviour. When it is used, leaders and managers support the children and staff to reflect on the incident so that appropriate support can be given. Children's risk assessments are routinely updated after incidents to ensure that staff know what to do to keep the children safe.

When children go missing, staff are clear about actions required. Staff follow the missing-from-care protocol and work with external professionals supporting the children. This ensures that children are protected from the known risks when they are missing from care.



Positive behaviour support plans are detailed and help staff understand the support children need. There have been examples of where staff have not consistently followed these plans. For example, an incident occurred which could have been avoided. A member of staff took a child out, leaving one staff member with children who had been struggling to manage their emotions. This resulted in an incident occurring that needed police involvement. The manager said, 'The incident wouldn't have been what it was [had the support plans been followed.]' The manager has already dealt with these shortfalls and has acted swiftly to take action to protect children in the future.

Sanctions are not used often and when they are used, they are proportionate. Following any incident, debrief meetings take place with children and staff involved. This helps to reflect on and discuss the support needed to reduce the likelihood of future incidents occurring.

The effectiveness of leaders and managers: good

There is a clear management structure in place, which promotes stability within the team and for children. The manager and deputy manager are reflective about the positive progress made for children and in identifying areas for improvement. The manager's recent quality-of-care review provides evidence of this continued reflection on improvement in children's lives and in the home. This helps with positive development of the service and care provided for children.

One member of staff describes the manager and deputy manager as 'supportive and approachable'. More than one other member of staff echoed this. Another member of staff said, 'They give me the confidence to do my job correctly, and help me improve in any areas I struggle with.'

Supervision is held regularly. There is a clear agenda, including discussion about safeguarding children and staff's well-being. There is no recorded discussion about practice issues. This means staff's development and progress are not clearly monitored.

The manager and deputy manager's oversight and review of the care provided to children is good. This helps managers to identify how to support staff's development and therefore improve the care provided to children.

More than one member of staff raises concern about future admissions into the home at this current time. However, they feel confident that the manager and deputy will work hard in ensuring that this is well planned.

Serious incidents are not always shared with the regulator in a timely manner. This prevents a thorough evaluation from being carried out and restricts Ofsted's ability to evaluate how well children are safeguarded at the service.



What does the children's home need to do to improve? Statutory requirements

This section sets out the actions that the registered person(s) must take to meet the Care Standards Act 2000, Children's Homes (England) Regulations 2015 and the 'Guide to the Children's Homes Regulations, including the quality standards'. The registered person(s) must comply within the given timescales.

Requirement	Due date	
The quality and purpose of care standard is that children receive care from staff who—	6 April 2023	
understand the children's home's overall aims and the outcomes it seeks to achieve for children.		
In particular, the standard in paragraph (1) requires the registered person to—		
ensure that staff—		
protect and promote each child's welfare;		
treat each child with dignity and respect;		
provide to children living in the home the physical necessities they need in order to live there comfortably;		
ensure that the premises used for the purposes of the home are designed and furnished so as to—		
meet the needs of each child;		
enable each child to participate in the daily life of the home. (Regulation 6 (1)(a) (2)(b)(ii)(iii)(vii)(c)(i)(ii))		
This specifically refers to the registered person ensuring that improvements required in children's bedrooms are addressed without delay.		
The education standard is that children make measurable progress towards achieving their educational potential and are helped to do so.	6 April 2023	
In particular, the standard in paragraph (1) requires the registered person to ensure—		
that staff—		

Inspection report for children's home: 1258134



help each child to achieve the child's education and training targets, as recorded in the child's relevant plans; support each child's learning and development, including helping the child to develop independent study skills and, where appropriate, helping the child to complete independent study; understand the barriers to learning that each child may face and take appropriate action to help the child to overcome any such barriers: help each child to understand the importance and value of education, learning, training and employment; promote opportunities for each child to learn informally; that each child has access to appropriate equipment, facilities and resources to support the child's learning. (Regulation 8 (1) (2)(a)(i)(ii)(iii)(iv)(v) (b)) This particularly refers to the manager having plans regarding children's education and structuring days for children who are not in school, so they continue to learn. The enjoyment and achievement standard is that children 6 April 2023 take part in and benefit from a variety of activities that meet their needs and develop and reflect their creative, cultural, intellectual, physical and social interests and skills. In particular, the standard in paragraph (1) requires the registered person to ensure that staff help each child to develop the child's interests and hobbies; participate in activities that the child enjoys and which meet and expand the child's interests and preferences; and make a positive contribution to the home and the wider community; and that each child has access to a range of activities that enable the child to pursue the child's interests and hobbies. (Regulation 9 (1) (2)(a)(I)(ii)(iii)(b))



This specifically refers to the registered person ensuring that staff are being creative in supporting children to develop their interests and hobbies.	
The registered person must notify HMCI and each other relevant person without delay if—	6 April 2023
an incident requiring police involvement occurs in relation to a child which the registered person considers to be serious;	
there is any other incident relating to a child which the registered person considers to be serious. (Regulation 40 (4)(b)(e))	
This specifically relates to the registered person ensuring that Ofsted is notified of serious incidents without delay.	

Information about this inspection

Inspectors have looked closely at the experiences and progress of children and young people, using the social care common inspection framework. This inspection was carried out under the Care Standards Act 2000 to assess the effectiveness of the service, how it meets the core functions of the service as set out in legislation, and to consider how well it complies with the Children's Homes (England) Regulations 2015 and the 'Guide to the Children's Homes Regulations, including the quality standards'.



Children's home details

Unique reference number: 1258134

Provision sub-type: Children's home

Registered provider: Homes 2 Inspire

Registered provider address: Lumonics House Valiant Office Suites, Swift Valley,

Valley Drive, Swift Valley Industrial Estate, Rugby CV21 1TQ

Responsible individual: Craig Whitchurch

Registered manager: Post vacant

Inspector

Kathryn Hurley, Social Care Inspector



The Office for Standards in Education, Children's Services and Skills (Ofsted) regulates and inspects to achieve excellence in the care of children and young people, and in education and skills for learners of all ages. It regulates and inspects childcare and children's social care, and inspects the Children and Family Court Advisory and Support Service (Cafcass), schools, colleges, initial teacher training, further education and skills, adult and community learning, and education and training in prisons and other secure establishments. It assesses council children's services, and inspects services for children looked after, safeguarding and child protection.

If you would like a copy of this document in a different format, such as large print or Braille, please telephone 0300 123 1231, or email enquiries@ofsted.gov.uk.

You may reuse this information (not including logos) free of charge in any format or medium, under the terms of the Open Government Licence. To view this licence, visit www.nationalarchives.gov.uk/doc/open-government-licence, write to the Information Policy Team, The National Archives, Kew, London TW9 4DU, or email: psi@nationalarchives.gsi.gov.uk.

This publication is available at http://reports.ofsted.gov.uk/.

Interested in our work? You can subscribe to our monthly newsletter for more information and updates: http://eepurl.com/iTrDn.

Piccadilly Gate Store Street Manchester M1 2WD

T: 0300 123 1231

Textphone: 0161 618 8524 E: enquiries@ofsted.gov.uk W: www.gov.uk/ofsted

© Crown copyright 2023