

SC402370

Kedleston (Wings Education) Limited

Monitoring visit

Information about this children's home

This is a privately owned children's home with a school on the same site. The inspectors only inspected the social care provision at this school.

The home is owned and operated by a private organisation. It is registered to accommodate up to 54 children aged between nine and 17 years. The current occupancy is 26. Children are usually experiencing social, emotional and behavioural difficulties and they may have additional needs.

Inspection date: 5 January 2022

This monitoring visit

This monitoring visit was carried out in order to review a restriction notice that was served on 12 October 2021. The notice prevented additional children moving into the home until safeguarding and management arrangements had been improved.

Although managers and staff have taken steps to improve the home, there continue to be shortfalls in practice that have the potential to have an impact on the safety of children. As a result, the restriction on new admissions has been extended.

There continue to be weaknesses in risk management systems. Managers are not proactive enough in identifying and addressing risk. This means that some potential hazards have not been addressed. For example, a long-standing practice of children occasionally being allowed to sleep in each other's rooms, 'sleep overs', has not been reviewed to ensure that it remains appropriate for current residents. In one case, a child who required one-to-one staff supervision took part in an unsupervised 'sleep over'.

Staff believe that children have smoked drugs during two recent 'sleep overs'. Staff took appropriate action by ending the 'sleep overs' on both occasions. However, there is no evidence that staff have attempted to locate the cannabis or identify the source of the cannabis. For example, no room search took place. In addition, staff

did not consult with external agencies to identify whether the children required any additional guidance or support to reduce drug use.

Potential hazards within the grounds have not yet been made safe. Managers have made plans to minimise potential risks in the grounds, but most have not yet been implemented. Managers monitor the grounds on a weekly basis but have not identified or addressed some hazards.

There continue to be incidents of physical violence between children. Children say that there are fewer violent incidents now and that they feel safer as a result. However, they also say that they still feel vulnerable at times. For example, one child talked about a risk of violence if he did not adhere to unwritten rules imposed by other children.

Staff now keep clear records of any violent incidents but have not logged these as potential bullying incidents. This has the potential to hinder the monitoring of bullying and may mean that staff are not able to identify patterns of behaviour that place children at risk.

Spot checks on mobile devices are now being recorded. This helps to keep children safe from exploitation and online bullying.

Requirements and recommendations from the last inspection were not reviewed during this visit unless they were pertinent to the restriction notice. Therefore, a recommendation made at the last inspection has been repeated.

Recent inspection history

Inspection date	Inspection type	Inspection judgement
07/12/2021	Full	Requires improvement to be good
05/10/2021	Full	Inadequate
23/07/2019	Full	Outstanding
13/08/2018	Full	Outstanding

What does the children's home need to do to improve?

Statutory Requirements

This section sets out the actions that the registered person(s) must take to meet the Care Standards Act 2000, Children's Homes (England) Regulations 2015 and the 'Guide to the children's homes regulations including the quality standards'. The registered person(s) must comply within the given timescales.

Requirement	Due date
<p>The protection of children standard is that children are protected from harm and enabled to keep themselves safe.</p> <p>In particular, the standard in paragraph (1) requires the registered person to ensure—</p> <p>that staff—</p> <p>have the skills to identify and act upon signs that a child is at risk of harm;</p> <p>manage relationships between children to prevent them from harming each other;</p> <p>understand the roles and responsibilities in relation to protecting children that are assigned to them by the registered person;</p> <p>that the home's day-to-day care is arranged and delivered so as to keep each child safe and to protect each child effectively from harm; and</p> <p>that the premises used for the purposes of the home are designed, furnished and maintained so as to protect each child from avoidable hazards to the child's health. (Regulation 12 (1) (2)(a)(iii)(iv)(v)(b)(d))</p> <p>This relates to the management of risk, behaviour management and hazards within the grounds.</p>	31 March 2022
<p>The leadership and management standard is that the registered person enables, inspires and leads a culture in relation to the children's home that—</p>	31 March 2022

<p>helps children aspire to fulfil their potential; and</p> <p>promotes their welfare.</p> <p>In particular, the standard in paragraph (1) requires the registered person to—</p> <p>lead and manage the home in a way that is consistent with the approach and ethos, and delivers the outcomes, set out in the home’s statement of purpose;</p> <p>demonstrate that practice in the home is informed and improved by taking into account and acting on—</p> <p>feedback on the experiences of children, including complaints received; and</p> <p>use monitoring and review systems to make continuous improvements in the quality of care provided in the home. (Regulation 13 (1)(a)(b) (2)(a)(g)(ii)(h))</p> <p>In particular, this relates to management oversight of health and safety systems and safeguarding processes.</p>	
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Recommendation

- The registered person should ensure that children are helped to explore their cultural identity. (‘Guide to the children’s homes regulations, including the quality standards’, page 17, paragraph 3.22)

Information about this inspection

The purpose of this visit was to monitor the action taken and the progress made by the children’s home since its last Ofsted inspection.

This inspection was carried out under the Care Standards Act 2000.

Children's home details

Unique reference number: SC402370

Provision sub-type: Children's home

Registered provider: Kedleston (Wings Education) Limited

Registered provider address: Unit 8 Brook Business Centre, Cowley Mill Road, Uxbridge, Middlesex UB8 2FX

Responsible individual: Gillian Miele

Registered manager: Jacob Shelton

Inspectors

Joanne Vyas, Social Care Inspector
Laura Walker, Social Care Inspector

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Piccadilly Gate
Store Street
Manchester
M1 2WD

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