

# 1255744

Registered provider: Homes 2 Inspire Limited

Full inspection

Inspected under the social care common inspection framework

### Information about this children's home

This privately owned children's home is operated by a large national provider. It is registered to care for up to three children aged between 10 and 17 who have complex needs and have experienced trauma and loss.

The last registered manager left in March 2019. A new manager has been appointed to the home, and she took up post in October 2019. She holds a level 5 qualification in leadership and management and has started her application to be registered with Ofsted.

**Inspection dates:** 5 to 6 November 2019

# Overall experiences and progress of children and young people, taking into

good

account

How well children and young people are

requires improvement to be good

helped and protected

The effectiveness of leaders and managers good

The children's home provides effective services that meet the requirements for good.

**Date of last inspection:** 15 July 2019

Overall judgement at last inspection: inadequate

#### **Enforcement action since last inspection:**

The home was issued with three compliance notices. These have all been met.

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# **Recent inspection history**

Inspection date	Inspection type	Inspection judgement
15/07/2019	Full	Inadequate
07/12/2018	Interim	Declined in effectiveness
01/05/2018	Full	Good
06/06/2017	Full	Requires improvement to be good



# What does the children's home need to do to improve?

### **Statutory requirements**

This section sets out the actions that the registered person(s) must take to meet the Care Standards Act 2000, Children's Homes (England) Regulations 2015 and the 'Guide to the children's homes regulations including the quality standards'. The registered person(s) must comply within the given timescales.

Requirement	Due date
The protection of children standard is that children are	13/12/2019
protected from harm and enabled to keep themselves safe.	
In particular, the standard in paragraph (1) requires the registered person to ensure—	
that staff-	
assess whether each child is at risk of harm, taking into account	
information in the child's relevant plans, and, if necessary, make	
arrangements to reduce the risk of any harm to the child;	
have the skills to identify and act upon signs that a child is at risk of harm;	
understand the roles and responsibilities in relation to protecting children that are assigned to them by the registered person;	
and	
take effective action whenever there is a serious concern about	
a child's welfare.	
(Regulation 12(1), (2)(a)(i)(iii)(v)(vi))	

#### Recommendations

■ Staff should be familiar with the home's policies on record keeping and understand the importance of careful, objective, and clear recording. Staff should record information on individual children in a non-stigmatising way that distinguishes between fact, opinion and third-party information. Information about the child must always be recorded in a way that will be helpful to the child. ('Guide to the children's homes regulations including the quality standards', page 62, paragraph 14.4)



## **Inspection judgements**

#### Overall experiences and progress of children and young people: good

Children receive individual care that enables them to make progress. For example, one child has been supported to re-establish links with their family and to re-engage in education after a long period out of school. A professional for another child commented, 'This is the most stable she has been'.

Children are able to build positive relationships with staff. One child told the inspector that he feels well supported by the staff.

Children's views are heard and acted upon. For example, staff prepare children well for meetings and ask them how they want their meetings to be managed. This enables children to know that their views are valued and respected.

Children are encouraged to develop their independence skills. Consequently, children are confident to wash their own clothes and, when they are at the right age, are supported financially to learn how to drive.

The home environment is welcoming and has recently benefited from refurbishment.

# How well children and young people are helped and protected: requires improvement to be good

On an isolated occasion, there was a delay in staff taking appropriate and timely action to prevent a child from going missing from the home. This is currently subject to an investigation.

Some children's plans lack clear guidance to help staff to understand how to keep children safe. This can lead to inconsistences in staff practice and care.

Although staff manage children's challenging behaviours well, the records by staff following an incident are poorly written. The absence of detail means that practice cannot be accurately assessed.

The staff and the local police regularly meet and share essential information. This joined-up approach has enabled children's welfare to be protected.

Safe recruitment practice ensures that new members of staff are safely employed and confirms their fitness to work with children.

#### The effectiveness of leaders and managers: good

Leadership and management have driven improvement since the last full inspection.

Although there has not been a registered manager in the home for some time, the



provider has ensured that children have had consistency in terms of managerial oversight. The home's deputy manager has stepped up to manage the home and the responsible individual has helped to provide effective managerial oversight. Senior managers have acknowledged that there has been a delay in recruiting a new manager. However, they have shown diligence in their appointment process to ensure that the right person is appointed.

Staff feel safer, and they are being asked to be more reflective in their practice. The introduction of better-structured staff supervision and learning circles is helping the staff to increase their understanding of what best practice looks like.

Staff are good at supporting children to understand and embrace their cultural identities. For example, one child has recommenced practising aspects of his faith. This has helped him to have a greater sense of his heritage.



## Information about this inspection

Inspectors have looked closely at the experiences and progress of children and young people. Inspectors considered the quality of work and the difference made to the lives of children and young people. They watched how professional staff work with children and young people and each other and discussed the effectiveness of help and care provided. Wherever possible, they talked to children and young people and their families. In addition, the inspectors have tried to understand what the children's home knows about how well it is performing, how well it is doing and what difference it is making for the children and young people whom it is trying to help, protect and look after.

Using the 'Social care common inspection framework', this inspection was carried out under the Care Standards Act 2000 to assess the effectiveness of the service, how it meets the core functions of the service as set out in legislation, and to consider how well it complies with the Children's Homes (England) Regulations 2015 and the 'Guide to the children's homes regulations including the quality standards'.



## Children's home details

**Unique reference number:** 1255744

**Provision sub-type:** Children's home

Registered provider: Homes 2 Inspire Limited

Registered provider address: Shaw Trust House, 19 Elmfield Road, Bromley, Kent

BR1 1LT

Responsible individual: Suntheep Dulay-Kainth

Registered manager: Post vacant

# **Inspector**

Louise Battersby, social care inspector



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