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Mr K Hanif
Headteacher
Waverley School
Hob Moor Road
Small Heath
West Midlands
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Dear Mr Hanif

Ofsted 2010–11 good practice study: value for money in schools

Thank you for your hospitality and cooperation, and that of your staff, during my visit on 7 October 2010 to look at work in your school.

The visit provided valuable information which will contribute to our national evaluation and reporting. The published report is likely to list the names of the contributing institutions, but individual institutions will not be identified in the main text without their consent.

The evidence used to inform the judgements included: meetings with school leaders and managers, the Vice-Chair of the Governing Body and students; analysis of documents including budgetary information, self-evaluations and improvement plans; and observation of the school at work.

Features of good practice

- Your leadership is exceptional in driving forward improvement. The year-on-year improvements in outcomes reflect your very high expectations of staff and students.
- The school employs sufficient non-teaching staff to enable teachers to focus on providing high-quality lessons.
- The innovative curriculum inspires students and helps them to achieve outstandingly well.
- A wide range of partnerships and highly successful strategies for securing additional resources helps the school to meet its educational objectives.
- The governing body ensures that the school manages its resources efficiently to meet the needs of its students and achieve outstanding outcomes.

Area for development

- To help sustain outstanding provision in the soon to be established all-through school, carry out a five-year strategic financial forecast.

I hope that these observations are useful as you continue to develop the school.

As I explained previously, a copy of this letter will be published on the Ofsted website. It may be used to inform decisions about any future inspection. Except in the case of academies, a copy of this letter is also being sent to your local authority.

Yours sincerely

Anthony O'Malley
Her Majesty's Inspector